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# Advances in Mental Health

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## The evolution of community peer support values: reflections from three UK mental health project teams

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**Tanya Mackay, Nisba Ahmed, Humma Andleeb, Julie Billsborough, Richard Currie, Raj Hazzard, Fozia Haider, Naima Iqbal, Ffion Matthews, Andreja Mesarič, Jennie Parker, Vanessa Pinfold, Laura Richmond, Dan Robotham & Rose Thompson**

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# The evolution of community peer support values: reflections from three UK mental health project teams

## The McPin peer support evaluation writing collaborative

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### ABSTRACT

**Objective:** To explore emergent values for community-based peer support in three projects and use of peer research methodology.

**Background:** Peer support refers to the support people with shared lived experiences provide to each other. Its roots are in the civil rights movement, providing alternatives to clinical treatments. This method of support is delivered in different settings, with varying degrees of structure. In this paper, it includes shared experience of mental health issues.

**Methods:** We reviewed interview data from two evaluations and one development project - mental health (n = 69), women-only (n = 40), and maternal mental health (n = 24), respectively. Each project used peer research methods. Peer support values from each project were compared, along with reflections from mostly peer researchers who worked on them (n = 11).

**Results:** Six peer support values emerged and were found to be identifiable and applicable in different contexts. Decisions on facilitation and leadership varied across projects and generated some concerns over professionalisation, including non-peer leadership. Frameworks were viewed as broadly useful, but peer support is heterogenous, and peer researchers were concerned about over-rigid application of guidance.

**Discussion:** We propose caution applying frameworks for peer support. Values must remain flexible and peer-led, evolving in new contexts such as COVID-19. Evaluators have a responsibility to consider any potentially negative consequences of their work and mitigate them. This means ensuring research outputs are useful to the peer support community, and knowledge production is based upon methodologies, such as peer research, that complement and are consistent with the values of peer support itself.

### ARTICLE HISTORY

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### KEYWORDS

Peer support; peer research; mental health; lived experience; value-led

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## Background

Peer support is recognised as reciprocal social, practical, and emotional support between two or more people, based on sharing knowledge (Mead & MacNeil, 2006). In mental health settings, the concept of ‘peerness’ (Silver & Nemeč, 2016) may be linked to mental health experiences. However, peerness can also be drawn from wider experiences, characteristics, or interests including, gender, cultural heritage, disability and/or parenthood (Watson & Meddings, 2019). Expertise based on lived experience is a crucial element of all peer support approaches, whether delivered online, in groups or one-to-one (Basset, Faulkner, Repper, & Stamou, 2010).

Peer support in the Global North grew from civil rights, grassroots movements, providing different approaches to clinical treatments (Faulkner & Basset, 2012; Mead & MacNeil, 2006). User-led groups and organisations in the UK have played a critical role in advancing peer support as an alternative to public mental health services (Faulkner & Kalathil, 2012). In doing so, they elevated personal narratives and experiences into a form of collective, symbolic, and political power (Dillon & Hornstein, 2013; Noorani, 2013). Peer support also occurs organically and has been developed for different marginalised communities (O’Hagan, Cyr, McKee, & Priest, 2010). It is often found in the UK voluntary sector and is sometimes labelled as community peer support. The approach is also found in public mental health inpatient and community services (Adame & Leitner, 2008), and peer support worker roles have emerged in many countries (Lloyd-Evans et al., 2014). Varied terms are used including intentional or formal peer support (Ibrahim et al., 2020), yet there are challenges in statutory settings (Faulkner, 2020). Some argue it is a co-option of a concept developed to challenge psychiatric dominance, which may assimilate and homogenise experiential knowledge (Beresford & Russo, 2016; Woods, Hart, & Spandler, 2019). Professionalisation is seen as a risk to the mutuality of peer support (Faulkner & Basset, 2012). Further, it has been suggested that peer support workers are being employed as a low-cost, undervalued workforce to gatekeep access to clinical mental health care (Beresford & Russo, 2016; Voronka, 2015).

Peer support values have been defined and discussed in academic literature (Gillard et al., 2017) and by the voluntary sector (National Survivor User Network (NSUN), 2017; Together for Mental Wellbeing, 2015). The values of shared experience, choice and control, mutuality, reciprocity, safety, hope and empowerment have been identified across peer support types (Faulkner, 2020). However, peer-reviewed research on peer support in the not-for-profit sector is more limited (Gillard, 2019). This paper explores peer support values from three community-based programmes that were led and facilitated by UK voluntary sector charities and the use of peer research methods in evaluating them.

## Method

### *Summary of original projects*

We completed two evaluations (Billsborough et al., 2017; The Women-Side-by-Side evaluation team writing collaborative, 2020) and a development project (Mind & The McPin Foundation, 2019). (see Table 1). Each was underpinned by a qualitative, peer research methodology (Lushey, 2017) and carried out mostly by people who had been

**Table 1.** Information about the evaluated peer support projects.

	Side-by-Side	Women-Side-by-Side	Maternal Mental Health
<b>Number of Peer Support Projects funded</b>	46	67	Not applicable – development work
<b>Examples of variation in peer support projects covered by evaluators</b>	Refugee and migrants, learning disabilities, racialised communities, LGBTQI+, homelessness general	All focused on supporting women. Variations included support for marginalised women, prison groups, disabled, domestic/sexual violence, homelessness, racialised communities	Maternal, perinatal, mothers and families, including racialised groups and migrants
<b>Types of activities</b>	Arts, gardening, coffee mornings or other social support, emotional support, skill-sharing, peer mentoring training	Arts, gardening, coffee mornings or other social support, emotional support, physical activities, psycho-education support with seeking employment	Social and emotional support (some with children/childcare), psycho-education, peer coaching
<b>Formats of Peer Support</b>	1-1, groups, online	Groups, online	1-1, groups, online

involved personally in peer support. The three teams drew on their lived-experience to facilitate in-depth critical analysis of the data.

Side-by-Side worked in nine areas of England. Multi-stakeholder consultations and 69 interviews across 46 new projects and one online platform were undertaken to identify a common set of values. Women-Side-by-Side consisted of 114 observations of peer projects and interviews with 40 women across England and Wales. The evaluation, in part, examined how the Side-by-Side values related to women's peer support, with a focus on modifications required to work in a gendered, trauma-informed way. The Maternal Mental Health project developed a perinatal quality assurance framework and explored the Side-by-Side values in the maternal/perinatal context. This included 24 interviews, three consultation events, and two focus groups with people involved in providing and receiving maternal mental health peer support across the UK.

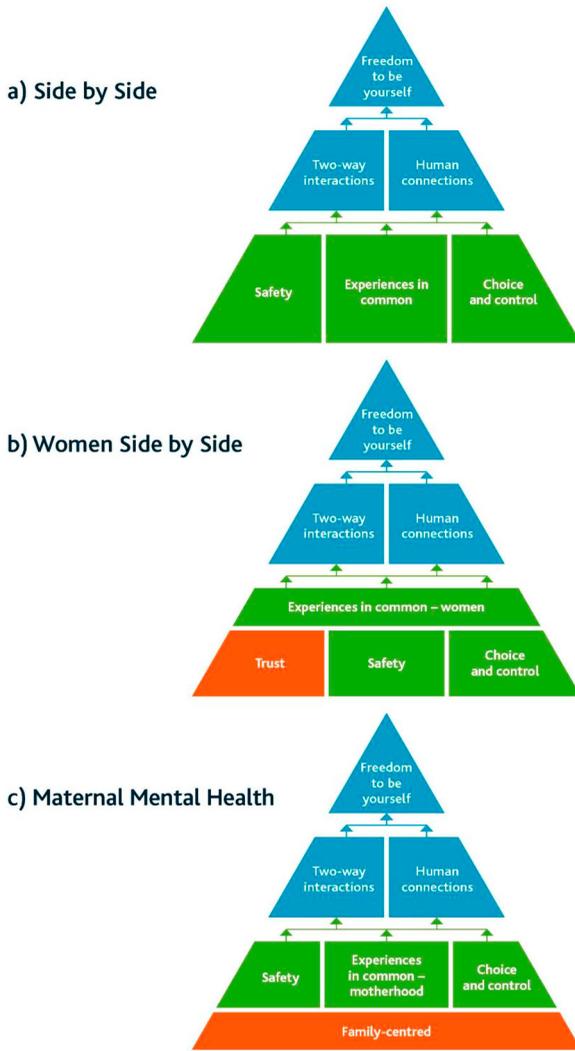
### **Secondary analysis**

The three projects synthesised for this work were evaluations and service development projects, so no ethical approval was required at the time they were undertaken. However, all work was completed following recognised ethical principles.

The research team for this paper consisted of peer researchers from the initial three projects. This team had access to both the original datasets and the three project reports. Secondary analysis was undertaken, with original datasets and reports reviewed using a deductive approach to explore the values described in the peer support value pyramids (Figure 1). A table was created to highlight examples of the values within the three datasets.

### **Peer reflections**

For this paper, we asked people who worked on these evaluations to reflect on their work and experience of using a peer research methodology in evaluating peer support. Of 15 people approached, 11 provided oral and written reflections. A majority of these people had peer researcher or peer facilitator roles on the original projects. Three worked across



**Foundational values**

The values (shown in green) are essential foundations from which further values could develop.

- Safety**  
Peers support has structures in place to create physical and emotional safety.
- Experiences in common**  
Peers share backgrounds, experiences, interests or goals.
- Choice and control**  
Peers have choice and control in how they are involved in their peer support.

**Core values**

These values (shown in blue) are a central feature of peer support, but are difficult to develop without the foundational values present.

- Freedom to be yourself**  
Peers feel able to express themselves and be themselves in peer support.
- Two-way interactions**  
Peers have opportunities to give and receive support.
- Human connections**  
Peers develop meaningful connections with each other.

**Adaptations**

These are new foundational values (shown in orange), added to reflect specific needs in the women's and maternal peer support contexts.

- Trust**  
Peers feel able to establish trust, taking a trauma-informed approach.
- Family-centred**  
Peer support orientated towards new baby, parents and others in family support networks as appropriate.

**Figure 1.** Three peer support value pyramids.

all three projects, three on Side-by-Side, seven on Women-Side-by-Side, and two on the Maternal Mental Health project. These written reflections were thematically analysed. The themes identified were reviewed collectively in team-based groups (via video conferencing due to pandemic restrictions). This allowed the team to finalise the themes collaboratively. The method undertaken was as follows:

- 1) Three researchers reviewed written reflections for key and sub-themes.
- 2) Key themes and sub themes were summarised on PowerPoint and presented to the authors of the reflections for approval and/modification.
- 3) Three online group discussions were undertaken ( $n = 13$ ), one per project. Discussions were reflexive, exploring positionality and testing assumptions. The decision-making in these groups followed a model of consent rather than consensus (Rau, 2021).
- 4) Themes were finalised through further group discussion and analysis by three peer researchers.

These formed the reflective findings presented in this paper.

## Results

The Side-by-Side evaluation team identified six interconnected and multifaceted values in community-based peer support. A pyramid was developed to visually represent these values, in which 'Experience in Common', 'Choice and Control', and 'Safety' were conceptualised as essential foundations from which another three values could develop (See [Figure 1a](#)). The pyramid was created to support new and emerging groups to develop their own ways of working around a core message of what the data told us 'good' peer support needs to flourish. How people chose to organise peer support across five dimensions (see [Table 2](#), as an example of this application in one context), meant that projects might look quite different to one another, tailored to shared needs, preferences, and local context.

The original Side-by-Side values were found to be both identifiable and applicable in different contexts. However, some adjustments were required to suit specific contexts and experiences. The following sections detail both the similarities and differences in the women's and maternal context, as well as discussing our findings in relation to the implications of defining peer support and our experiences of using a peer research approach in doing so.

### *Exploring adaptations to the peer support values*

The Women-Side-by-Side projects were provided with the Side-by-Side values toolkit by the funder (The Women-Side-by-Side evaluation team writing collaborative, 2020). The six original values were identifiable and applicable to the women-specific context. However, commonality of experience was more likely to be gendered, including domestic violence towards women and girls, than based on experiences limited to a mental health diagnosis.

**Table 2.** Examples of peer support dimensions impacting groups in Women-Side-by-Side.

Dimensions	How each dimension was applied in Women-Side-by-Side illustrating how values are operationalised in practice				
<b>Level of facilitation</b>	High: Structured, with nominated person as lead, strong facilitation of sessions	Medium: Some structure, sessions loosely facilitated, some members in lead roles.	Low: Shared responsibility for leading group among members including administrative tasks		
<b>Types of leadership</b>	Peer-led	Peer & staff-led	Staff non-peer but same gender led	Non-peer staff-led	Mixed combinations
<b>Focus of peer support 'sessions'</b>	Activities: Cooking, crafting, choir, gardening	Social: Coffee support groups	Education: Mentoring, psycho-education	Experience-based	
<b>Types of membership</b>	Open & closed	Mental health diagnosis	Shared gender identity	Shared cultural identity	Varying stages and levels of recovery/trauma
<b>Level of organisational support (women sector or mental health sector)</b>	High: Groups set up and facilitated by an organisation	Medium: Group hosted by organisation but not facilitated by them	Low: No organisational links run by independent group or person		

It is a women-only space, and I think that's really important for women to have that space where they can share that commonality. (Women-Side-by-Side: Interview PI015, group member)

There was also a shift in the order of values. In women's peer support 'Trust', 'Choice and Control', 'Safety' and 'Experience in Common' formed two foundational layers to reflect adjustments required to meet the needs of women (see [Figure 1b](#)). In Women-Side-by-Side projects, trust was significant; women explained that although a group might feel safe, they may not participate without feeling trust. A key element of building trust was for peer support groups/providers to be trauma-informed.

It's all about trust really and if you trust them, they are going to trust you. (Women-Side-by-Side: Interview PI06, group member and facilitator)

Safeguarding was prominent in women's peer support, with a hesitancy for groups to be led by peers without professional support.

It's never just volunteers who are with the women alone. We always have a paid member of staff in the room as well, I suppose for safeguarding issues and things like that. (Women-Side-by-Side: Interview PI09, group member)

Peer leaders and staff in Women-Side-by-Side showed heightened awareness of risk and safeguarding concerns for women and children. They felt it was important to consider women's capacity to undertake leadership in the context of their experiences of multiple disadvantage or poor mental health. There were concerns about the impact of leadership responsibilities on wellbeing. This was different in Side-by-Side projects, possibly reflecting how these projects were commissioned and the organisations selected to host peer support. Notably, this focus on safeguarding impacted how groups were facilitated and, in some projects, meant groups were not solely peer-led.

The Maternal Mental Health project also found that the Side-by-Side values were identifiable and applicable. This included the value of ‘Choice and Control’, which was similarly understood in all three projects as a core element of ‘good’ peer support.

Yeah. It’s okay not to say something. It’s okay to say, I’m not going to talk about this because I don’t feel comfortable talking about this. (Side-by-Side: Interview PV24, group)

So, what I struggled with was severe anxiety. They are quite good with making sure that they don’t force me to speak up or force me to participate. I have that option so that I am not anxious and am not having panic attacks. (Women-Side-by-Side: Interview PI016, group member)

There isn’t those timescales of you’ve got to come in for six sessions, or at this time or whatever, they can just come along ... I know having anxiety and things, sometimes getting somewhere for a certain time can be quite difficult. (Maternal Mental Health: Interview FP02, peer lead)

Although none of the existing values shifted in the maternal/perinatal context, ‘Experience in Common’ was tied to experiences of pregnancy, childbirth and parenthood, as well as mental health. There was also a need for a new foundational layer to be added: ‘Family-Centred’ (see [Figure 1c](#)).

So, like I said before, it’s for mums and dads and carers and people can come along with their family or with their friends. (Maternal Mental Health: Interview ST01, peer lead)

Additionally, it was contested whether peer leadership was necessary for peer support in both the maternal and women’s peer support contexts.

Peers should be involved at all levels, but there should be professional back up. (Maternal Mental Health: SWW, interview, peer lead)

[...] That was more to get the peer group to cohere again so they didn’t need us, so in the future the peer leaders would support each other so enable the group to continue. (Women-Side-by-Side: Interview PI020, staff)

Maternal/perinatal peer support groups were more likely to have clinical support/facilitation and supervision for group leaders. Peers and organisations identified the desire for a framework to ensure quality and safety. This suggests peers themselves favoured a more formal approach with clinicians involved. The Maternal Mental Health project was funded to develop a quality assurance framework. This required translation of values into measurable concepts, resulting in five ‘new’ principles (Richmond, 2020), of which only one overlapped with the original values – ‘Safety’.

### **Team reflections: are there unintended consequences in defining peer support values?**

Although we saw merit in exploring values, there was a diversity of views amongst the three teams on how community-based peer support should be framed. We questioned: how formalised can peer support become before it loses its essence? The history of peer support as a social justice inspired counterweight to traditional, medicalised care was influential in how teams approached their evaluation work. However, this involved challenges, including the potential for professionalisation, as mentioned early in the Side-

by-Side evaluation (Side-by-Side Early Findings Report, 2017): *'The risk of professionalising peer support, losing core values in the process, in order to impress commissioners'* (p. 31).

Our team felt that as peer support is relational, personal, and highly varied, this must be captured and celebrated. Who a 'peer' is, and when, depends on context. We held pragmatic views on the professionalisation of peer support based on previous lived-experiences and immersion in projects themselves. Team members felt that any values created must apply to as wide a range of peer support types as possible and that community-based peer support was distinct from peer support worker roles. However, this was complicated by overlapping features in some forms of community-based peer support with formal peer support work. Overlap was identified in formalised processes including job descriptions, payment, supervision, safeguarding and record-keeping. Yet, there is room for a spectrum between structured forms of peer support and informal types.

A crucial, contested dimension, was the role of (peer) facilitation or leadership. In some contexts it is difficult to delineate between peer support and friendship. In others, this 'line' is critical in creating boundaries and ensuring safety. In some contexts, risk assessments and moderation guidelines were essential, e.g., in prison settings or online forums. In others, fluidity and shared ownership characterised the culture and distinctiveness of peer support. As peer researchers, we did not all agree on the role of facilitation. Nonetheless, we found that peer support facilitation and/or leadership decisions were central to how values were applied and experienced within projects. Who took on this role? Were they paid, trained and supported? If so, by whom? Despite differing views on the role of facilitation and leadership, we all agreed that lived-experience must be present in some leadership capacity in the development and delivery of peer support.

### **Values, toolkits and unintended consequences**

We concluded that the values framework should be flexible. The pyramids were not designed to be a framework for defining peer support or to measure efficacy. A framework could be leveraged to increase funding opportunities, but we also felt there could be unintended consequences. We held concerns that describing values or creating a toolkit might contribute to commercialising peer support. Further, we felt that if the values were applied as a standardised model, it may foster something more akin to a professional worker-client structure with power imbalances, hindering the development of reciprocal peer relationships. It could also suggest to commissioners that there is one model with specific outcomes, when new peer support groups need adaptability and organic development. There were concerns that user-led community groups may be overlooked in commissioning decisions that favour larger providers with more formalised approaches to peer support. This trend could change the culture of provision to homogenic, outcome-driven approaches, marginalising the unique culture of peer support.

This tension arose in the Women-Side-by-Side evaluation where the team felt that, in some instances, values developed during Side-by-Side were applied as training or measurement tools. In contrast, in the Maternal Mental Health project, the team found there was appetite for a framework for peer supporters and organisations to use. This was seen to make peer support safer and more helpful for mothers whilst

also demonstrating value to clinicians and attracting funding, and thus this tension did not resonate with their experience. The principles developed by this evaluation have been utilised and disseminated, suggesting support for their creation and use.

### ***Power and peer research***

Our teams were aware of their own peerness in evaluating peer support spaces where power hierarchies are traditionally flattened. We wanted to use methods consistent with the ethos of peer support. However, we were undertaking formalised funded evaluation, creating power differences between researcher and researched. Research and evaluation must also be robust and reliable. Across all evaluations, it was important to work reflexively and be aware of our own power as researchers. Peer researchers drew on lived-experiences in ways that felt appropriate and safe. The strongest sense of peerness came from our peer evaluation colleagues. However, despite many of the team being open about their experiences and this enriching relationships with projects and peers, in the Side-by-Side and Women-Side-by-Side projects we were not always viewed as peers. Identifying as a peer researcher sometimes unintentionally resulted in tensions for both the researchers and groups. There were instances where disclosure was both helpful and unhelpful. This contrasted with the Maternal Mental Health project team, where the term ‘peer facilitator’ was used. This may have allowed for a more equitable relationship with participants at consultation events – such as mothers with experience of mental ill-health – than if the title of peer researcher had been used. These experiences reflect our finding that how, and who, is seen as a peer depends on context, language and interactions. This is important for future work using peer research methods.

There were unintended consequences of being a peer in a research context. There was a sense that, as peer researchers, we were positioned as custodians of the concept of peer support. We felt a commitment to reciprocate to peers working with us, to inform outputs and dissemination. We wanted to ensure that any values we described were not seen to create artificial boundaries on peer support, or unintentionally severing it from its organic, civil rights roots. Creating values drawing on peerness involved a level of introspective reflection not often embedded into traditional evaluative research. As these tensions and conversations on values and peer support were intricately connected to peer researchers’ own identities and experiences, there was also an increased impact on emotional wellbeing. In all three teams, peer support of one another was crucial. This reflected the values we found within the projects with which we were working and strengthened our understanding of how peer support, in any context, shares a similar value base. Despite the emotional impact of undertaking peer research, this method is critical to ensuring any exploration of peer support aligns with its focus on mutuality.

Overall, we believe that describing peer support is useful to delineate and characterise the benefits of peer relationships. Generally, our teams were not averse to creating a toolkit of peer support values, but some were concerned about how these values could be applied. This raises another question: where do our responsibilities as evaluators end and the responsibilities of others begin? We believe that peer research methods reflect the values we saw within various types of peer support in different contexts and align with embedding lived experience. Nonetheless, we also feel the impacts of

drawing on peerness are important considerations for peer research, especially in relation to peer support. Working in this way requires critical thinking around organisational support for peer researchers.

## Discussion

Community-based peer support is described in different contexts. There are various ways in which it is organised, led and experienced. Delivery may be group-based or individual, in person or online, the latter becoming more present during the COVID-19 pandemic (Faulkner, 2020). Key values across different settings can be identified, and frameworks based on these can support people starting new projects as well as those reflecting on existing peer support. This was readily identified in the Maternal Mental Health project, where they developed their own framework based on new principles and an accompanying self-assessment tool (Mind & The McPin Foundation, 2019). However, categorising the heterogeneity of community-based peer support is challenging. Others have reported the risks of naming and describing characteristics of peer support (Mead & MacNeil, 2006). These include the potential loss of reciprocity in peer spaces if definitions are applied as a model, training tool or commissioning/evaluation framework rather than as a guide for peers to build on. Furthermore, where standardisation occurs, the development of authentic peer leadership could be lost in favour of roles designed to suit mainstream statutory systems. Smaller charities may lose out to larger providers that can meet high resource demands of outcome measurement. We propose that frameworks should be flexible to context and informed and led by peers.

### *Variability of peer support across context*

We identified common underlying values across varied contexts, and the overlap between the values in the three datasets suggested similarities in experiences among peers. We also noted that values appeared and were prioritised differently in these contexts: for example, 'Trust' was identified as an additional foundational value in women-only peer support, and being 'Family-Centred' was foundational in the maternal mental health context. Further, 'Experiences in Common' were context-dependent and only definable by those within the peer relationship. These values will be experienced differently depending on practical decisions taken whilst setting up peer support in different contexts. The distinctions between formal peer support worker roles and community-based peer support facilitation were blurred, and ways in which people initiated groups to embed the value of safety differed. Although our work covered a significant breadth of diversity, including migrants and refugees, marginalised ethnic communities, and neurodiverse people, we could not explore all such contexts independently of one another. However, we anticipate that these common underlying values would apply in other peer support contexts, and further adaptations would also be required.

### *Peer research of peer support*

Our peer researcher and peer facilitator team felt a responsibility to research peer support sensitively, carefully producing new knowledge. Researchers have a responsibility to

ensure the roots of peer support are not erased by the popularity of peer support worker roles or groups facilitated by non-peers. As Gillard (2019) suggests, studies of peer support should include peers as research leaders and resist the demands of 'traditional health services' evidence base, which is poorly aligned with grassroots peer support (Mead & MacNeil, 2006).

### **Limitations**

The research was not designed as a comparative case study design; thus, methods varied between evaluations and projects differed in resource, structure, and staffing levels. A strength of this study is our reflective work. However, using this as data also necessitates a style of data reporting that may feel limiting; we have combined our voices on common ideas rather than directly quoting individuals so that no single voice was prioritised.

### **Conclusion**

Peer support values must continue to remain flexible and peer-led, evolving in new contexts such as COVID-19. Our work did not seek to define community-based peer support, but to identify key values that can guide those involved in this vital mental health support. There are clear messages to mental health commissioners from our work, who should fund and develop peer support according to values-based frameworks rather than outcomes measures allowing for flexibility and context-specific evolution. We have a responsibility as peer researchers to consider any potentially negative unintended consequences of our work and to mitigate against them. In the peer support space, this means ensuring research outputs are useful, and that knowledge production is based upon methodologies that complement and are consistent with the values base of peer support itself.

### **Acknowledgements**

We also wish to acknowledge everyone who has supported our work in the original three projects discussed in this paper including the researchers, peer researchers & peer facilitators as well as the teams at Mind, both the evaluation team and service development staff. We also wish to thank those that shared their experiences and knowledge of peer support.

### **Data availability statement**

The anonymised data table used for this study is available on request from the McPin Foundation. Due to the nature of this research, participants of this study did not agree for their original data to be shared publicly, so supporting data is not available

### **Disclosure statement**

This work undertaken was in a charity that specialises in public and patient involvement in mental health research. Two authors work at a mental health charity that delivers peer support.

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